FANSA Regional Workshop on Pause-Reflect-Advance 2024: A Report

'Rising for the Rights: Strengthening Civil Society Networks in South Asia to achieve SDG 6'

Participants of Pause-Reflect-Advance Workshop

4-6 December 2024
Kathmandu, Nepal

Prepared by

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Freshwater Action Network South Asia

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The FANSA Regional Secretariat extends its heartfelt gratitude to all those who contributed to the successful organization of the Regional Pause Reflect Advance (PRA) Workshop for the project "Rising for the Rights: Strengthening CSO Networks in South Asia to achieve SDG 6."

We deeply appreciate the active participation and valuable insights of the participants, including representatives from the Regional Steering Committee, FANSA National Chapters, the Gates Foundation, community champions, government officials, and external partners such as Athena Infonomics and CWISAN. Your engagement enriched the discussions and outcomes of this workshop. Special thanks to Athena Infonomics for their presentation of the pilot outcome monitoring survey findings. Similarly, appreciations go to DWSSM and MoWS government officials from Nepal for their inputs on the NWASH-MIS data system, WASH system strengthening, which enhanced participants understanding of evidence-based decision-making in WASH initiatives. We also acknowledge the inspiring stories shared by community champions, both in person and virtually, which added community perspectives to the sessions.

The workshop would not have been possible without the support and guidance from the Gates Foundation, whose reflections and encouragement have been instrumental in shaping our strategic direction for Year III. Additionally, we acknowledge Ms. Neelima Thota for her contributions, which enhanced the knowledge and understanding of national chapters, paving the way for FANSA's continued journey. We also extend our gratitude to Lumanti Support Group for Shelter for hosting the event and providing a conducive environment for collaboration.

Finally, we thank all national coordinators, facilitators, and experts who worked tirelessly to ensure the workshop's success. Your dedication has strengthened our collective commitment to advancing inclusive sanitation initiatives and achieving SDG 6, ensuring that no one is left behind.

ABBREVIATIONS

ADB	Asian Development Bank
BMGF	Bill and Melinda Gates Foundation
CBOs	Community-Based Organizations
CSOs	Civil Society Organizations
CWIS	Citywide Inclusive Sanitation
CWISAN	Citywide Inclusive Sanitation Alliance Nepal
DSSM	Department of Water Supply and Sewerage Management
ENPHO	Environment and Public Health Organization
EWP	End Water Poverty
FANSA	Freshwater Action Network South Asia
GDP	Gross Domestic Product
GEDSI	Gender Equality, Disability, and Social Inclusion
HRCM	Human Rights Commission of the Maldives
JICA	Japan International Cooperation Agency
JSR	Joint Sector Review
LGI	Local Government Institutes
MAM	Mutual Accountability Mechanism
MAPD	Maldives Association of Persons with Disabilities
MIS	Management Information System
MoWS	Ministry of Water Supply
NC	National Chapter
NWASH	National Water Sanitation and Hygiene
PRA	Pause-Reflect-Advance
R4R	Rising for the Rights
RS	Regional Secretariat
SA	South Asian
SACOSAN	South Asian Conference on Sanitation
SDG	Sustainable Development Goals
SFD	Shit Flow Diagram
SMSS	Safely Managed Sanitation Services
SWA	Sanitation and Water for All
WASH	Water, Sanitation, and Hygiene
WATSAN	Water and Sanitation Coordination Committee

EXECUTIVE SUMMARY

The FANSA Regional Pause Reflect Advance (PRA) Workshop for the project "Rising for the Rights: Strengthening CSO Networks in South Asia to achieve SDG 6" was held from December 4-6, 2024, at the Lumanti Support Group for Shelter premises in Lalitpur, Nepal. Organized by the FANSA Regional Secretariat, the workshop aimed to assess progress, address challenges, and collaboratively develop solutions. The three-day event focused on reviewing past initiatives, engaging with diverse stakeholders, and advancing strategic plans for Year III.

The workshop brought together 45 participants, including representatives from the Regional Steering Committee, FANSA National Chapters, Gates Foundation, community champions, government officials, and external partners such as Athena Infonomics and CWISAN. Day one focused on reviewing the previous year's progress, with national chapters sharing key achievements, challenges, and strategies related to stakeholder consultations, government engagements, and capacity-building initiatives.

Day two featured dynamic discussions, beginning with Athena Infonomics presenting findings from a pilot outcome monitoring survey conducted in Hetauda, Nepal, while DWSSM officials delivered on the NWASH-MIS data system to enhance decision-making in context of Nepal, following with insights from community leaders who shared ground-level experiences. Sessions, from Athena Infonomics, on institutionalizing R4R achievements, the Equiserve tool, and process documentation provided actionable guidance for strengthening advocacy and ensuring sustainable impacts.

The final day emphasized future planning and strategic alignment. Reflections and guidance from the Gates Foundation provided encouragement to the national chapters in continuing the journey. Furthermore, national coordinators outlined key priorities for Year III, including enhancing WASH systems and expanding FANSA's regional influence. Expert-led sessions explored future collaboration opportunities and inclusive sanitation advocacy.

Overall, the PRA Workshop served as a vital platform for reflection, collaboration, and strategic planning. It reinforced FANSA's commitment to inclusive sanitation initiatives, fostering stronger networks and partnerships while paving the way toward achieving SDG 6 by leaving no one behind.

1. Background of FANSA

Freshwater Action Network South Asia (FANSA) is a network of Civil Society Organizations (CSOs) active in the WASH sector in South Asia with representation from eight countries of South Asia, (i.e., Afghanistan, Bangladesh, Bhutan, India, Maldives, Nepal, Pakistan, and Sri Lanka). It was formally launched in 2008 mainly with the purpose of facilitating effective engagement of CSOs in national, regional, and international policy-making processes and to ensure accessible water and sanitation services to all Leaving No One Behind. FANSA is engaged in empowering community leaders and civil society organizations to engage to support influence policies, processes, and institutions responsible effectively and collectively for ensuring access to safe water, sanitation, and hygiene for everyone. FANSA is governed by the Regional Steering Committee headed by the Regional Convenor. Currently, National Convenor from seven countries namely Bangladesh, Bhutan, India, Maldives, Nepal, Pakistan and Sri Lanka are represented in the Regional Steering Committee. All National chapters of FANSA have different organizations as members.

Over the past one and half decade, FANSA has grown to be a known and recognized forum for supporting CSOs' and most marginalized communities at all levels. FANSA has pioneered the practice of "bringing the community voices" to the Regional and Global platforms to sensitize and influence the highest political and administrative authorities by directly listening to their issues, concerns, and recommendations". The concept to establish the South Asia regional civil society organization's network evolved during FANSA global meeting. Currently FANSA has a network of 600 plus organizations working in the sector of water and sanitation across the South Asia region. The network is active in implementing and influencing water and sanitation policy and practice around the region. FANSA, through its programs and alignment with regional and global agendas such as the UN resolution on the 'Rights to Water and Sanitation' and UN Sustainable Development Goals, as well as its ongoing collaboration will continue to contribute towards achieving the target to provide universal access to sanitation and water by 2030 in South Asia, by bridging regional boundaries and facilitating dialogue between policymakers, practitioners, researchers, media and other stakeholders.

1.1 Background of the "Rising for the Rights (R4R)" Project

"Rising for the Rights: Strengthening CSOs in South Asia to Achieve SDG 6" is a project funded by the Bill and Melinda Gates Foundation, operational since December 2022 in all seven South Asian countries [Bangladesh, Bhutan, India, Maldives, Nepal, Pakistan, Sri Lanka], by FANSA (Freshwater Action Network South Asia) with its Regional Secretariat in Nepal. The project aims to strengthen the Civil Society Network across South Asia, fostering unified endeavors to accomplish SDG 6 by expanding City-Wide Inclusive Sanitation (CWIS). The project's measurable impact revolves around ensuring the underprivileged, vulnerable, and marginalized communities have equitable access to safe Water, Sanitation, and Hygiene (WASH) services with the execution of CWIS initiatives. Targeted groups include low-income communities, marginalized individuals, women, people with diverse sexual identities, and sanitation workers.

Employing a multifaceted strategic approach, the project involves advocating for policy action, strengthening accountability mechanisms, and strengthening FANSA as a vibrant advocacy network to amplify community voices. Eventually the project's impact manifests in increased access to safely managed sanitation services (SMSS) for the specified populations across the South Asia Region. Key partners and stakeholders of the R4R project encompass various sectors, including governmental entities at local, subnational, and national levels, community networks, Community-Based Organizations (CBOs), Civil Society Organizations (CSOs), academic and research institutions, private sectors for collective actions. Besides, multilateral/bilateral agencies, domestic and global private philanthropies, and other donors etc. are also the targeted audiences of this project.

2. Overview of Pause Reflect Advance (PRA) Workshop

The Pause Reflect Advance (PRA) Workshop, 2024, an annual regional event, was commenced in Lumanti Support Group for Shelter in Lalitpur, Nepal on December 4, 2024, featuring a series of engaging and insightful sessions.

In commemoration of two year of the R4R project's completion, the Regional Secretariat organized the Pause Reflect Advance Workshop from 4-6 December, 2024 in Lalitpur, Nepal. The workshop aimed to review the initiatives undertaken by national chapters, understand their challenges, and collectively devise solutions. The workshop spanned three days, with sessions dedicated to Pause (Looking back), Review and Reflect, and Advancing (Planning). On December 3, the zeroth day, FANSA Secretariat arranged a field visit (optional) for early arrival participants to past project implementation areas of Lumanti.

2.1 Rationale of the Workshop

As the project completed second-year mark, it's imperative to pause and engage with a comprehensive review and reflection of the year that we passed through to direct and advance in the coming years. This pivotal moment allows us to assess successes, areas for improvement, and explore and identify potential alternative approaches, innovations and way outs to combat with the similar challenges that we struggled with. It also serves as an opportunity to reconnect with the network members to fortify the network, enhance team building, and showcase our commendable accomplishments of the past year.

2.2 Objective of the Workshop

The primary goal of the Pause-Reflect-Advance Workshop encompasses several key objectives:

i. **Reviewing the works of past two years:** Taking a moment to evaluate the project's implementation over the last two years, emphasizing key achievements, learnings, challenges, and opportunities. Additionally, it involves sharing pivotal priorities for the upcoming second year.
ii. **Realizing our commitments to meet to ensure successful delivery for our impactful interventions in the remaining period:** Effectively communicating and sharing the outlined plans and priorities for the upcoming years (Year 3 in particular and beyond) exploring the possible opportunities through coordination and collaboration. Additionally, this objective involves identifying potential areas for innovations to strategize the advocacy works to build in the plans devised for the coming years. The Year III Plans to advance emphasizing our commitments will be shared for soliciting inputs and feedbacks for further improvement and explore joint initiatives among the peers as well.
iii. **Sharing the Outcome Monitoring Framework Concept and Modality:** Presenting and discussing the Outcome Monitoring Framework and its modality, along with plans for the upcoming outcome monitoring and evaluation process and its implementation.
iv. **Consultation for FANSA Strategy Development**: Leveraging the presence of all FANSA Country Convenors in person, a consultation meeting will be held to discuss and develop the FANSA Strategy for 2025.
v. **Diverse Perspectives from Externals:** Going beyond our internal views, this objective involves interaction with external entities. Through this engagement, we seek to learn collaboratively, gaining insights, and crafting actionable plans. Key influential personalities of MoWS/DWSSM will share the journey on strengthening public data system for WASH to pave the way for system strengthening in the sector and giveaways to FANSA for promoting such public data systems with the voices of communities in strengthening the sector for systemic changes/improvements. Besides, learnings from the ground with R4R interventions and their learnings from participation in international events.
vi. **Regional Strategy preparation:** This PRA workshop also attempts to bag the benefits of the expertise present from SA member countries of FANSA to contribute towards shaping the ways for advancing to formulate regional strategy of FANSA. Inputs from our Regional Council Chair,

Regional Convenor, Regional Co-convenor, National Convenors, and Project Coordinators from FNASA member countries play a crucial role interacting with the consultant during these 3 days' event to clarify what FANSA expects in the strategy. Plenary and individual interactions will further deepen the strategizing process.

vii. **Building Network Connections:** Lastly, the workshop aims to reconnect with fellow members, fostering stronger relationships and fortifying the network's interconnectedness within FANSA family as relevant while promoting advocating to raise the voices while rising for the rights to WASH for achieving safely managed sanitation services leaving no one behind with due role for advocating for CWIS plans in place in our intervening areas with a concept of city-wide to community-wide approach.

Each day of the workshop was dedicated to achieving specific objectives, day one was comprehensively dedicated to reviewing the past year's progress, achievements together with learning and challenges. Day two devoted engaging with externals for diverse perspectives similarly, day three was committed to advancing and planning of Year III plan.

Ms. Samira Shakya, Program Manager, welcomed all participants to the workshop and provided a concise overview of the three-day agenda, which included presentations by country chapters summarizing their work over the past year, insights from Athena's outcome monitoring findings, discussions with Nepal government officials, planning for Year III initiatives, and concluding with social events.

The three-day workshop was facilitated by FANSA Secretariat team.

3. Welcoming Remarks

Mr. Rajendra Aryal, Regional Co-Convenor of FANSA Nepal, delivered welcoming remarks, expressing gratitude to all participants for gathering in the scenic Kathmandu Valley, Nepal. He highlighted the importance of the workshop as a platform to review collective achievements, address challenges, and reinforce collaborative efforts toward achieving Sustainable Development Goal (SDG) 6. He emphasized the significance of amplifying the voices of marginalized communities to advocate for WASH rights and the opportunity to reflect on strategies and outcomes while embracing innovative solutions.

Mr. Aryal underscored the value of the three-day workshop in fostering meaningful discussions, sharing ground-level experiences, and collaboratively shaping strategies that address the needs and rights of marginalized communities.

3.1 Objective Sharing

Mr. Kabir Das Rajbhandari, Regional Coordinator, outlined the objectives and key agenda of the three-day workshop. He emphasized the importance of reviewing and reflecting on the work accomplished over the past two years, understanding the voices and perspectives of communities and duty bearers, and actively engaging in interactive sessions using a support-and-challenge approach. The agenda included review sessions to pause and reflect on past work, key insights from outcome monitoring, reflections from communities on the "Rising for Rights (R4R)" initiative along with learnings from external stakeholders, and strengthening public data systems for improved system functionality. Participants would also explore the new tool "Equi-Serve," plan and advance initiatives for Year III, and reinforce bonds within the FANSA network to prepare the organization's overarching strategy.

3.2 Key Reflection and strategic direction of FANSA

Ms. Lajana Manandhar, Regional Convenor, provided a brief history of Lumanti Support Group for Shelter, which she has led as Executive Director since its establishment in 1994. Additionally, acknowledged the progress made by national chapters in implementing the R4R project, noting initial challenges in identifying marginalized communities however, commending their current momentum and improved budget utilization.

Ms. Manandhar highlighted the ongoing collaboration with SWA, EWP, and the Butterfly Effect, noting key representatives like Syed Shah Nasir,

Purna Chandra Misra, and Bhawana Sharma. She stressed the need to expand partnerships and explore new funding opportunities at national and regional levels to sustain and scale efforts. Institutionalizing community groups at the local level and amplifying their voices regionally and globally remains a key priority for achieving meaningful transformation. Looking forward, FANSA aims to draft a new five-year strategy focusing on scalability, sustainability, and advocacy for marginalized groups while strengthening donor engagement and resource utilization.

4. FANSA National Chapters' Presentation on Key Progress/Achievements

All the FANSA national chapters delivered progress made in Year II encompassing domains on key achievements; key challenges; opportunities and financial updates.

4.1 Highlights of FANSA National Chapters' Presentations

4.1.1 FANSA Bangladesh

Mr. Xavier Sku, National Coordinator, outlined key achievements of FANSA-BD, including reviewing WASH policies and financing, developing CWIS plans, and increasing Local Government Institute (LGIs) budgets allocation prioritizing marginalized communities, empowering marginalized communities via social audit trainings, community led monitoring to hold duty-bearers accountable, and CWIS incorporated into annual plans. Community voices were amplified on local, national, and regional platforms, with best practices documented and shared widely.

Additionally. Mr. Sku presented financial updates of Year II and shared foreseen opportunities which encompassed strengthening National level Advocacy, activating other networks on WASH issues and promoting women leadership and CSOs to raise their voices for WASH rights, continuing mobilization of community allies for rooted advocacy.

4.1.2 FANSA Bhutan

Mr. Tshedrup Dorji, National Coordinator shared key achievements which included dissemination of policy review, sector financing status, SACOSAN commitment reviews, Shit Flow Diagram contributed to discourse on need of Sewer Waste Management Plan – National WASH standard. Similarly, capacity building activities for CSO leaders, media/journalist on Inclusive, SMSS and CWIS framework. Capacity building programs, Community participation and social accountability measures have empowered residents, sanitation workers and community leaders to take an active role in improving their sanitation services.

Furthermore, he outlined opportunities for continued progress-strengthening partnerships, scaling successful pilot programs, enhance monitoring and evaluation to assess the effectiveness of sanitation interventions, promote youth engagement to fostering long term behavioral change and leadership and exploring sustainable funding supports.

4.1.3 FANSA India

Ms. Spandana Naikoti, National Coordinator, outlined progress made during Year II, included successful organization of the South Asian Conclave on WASH and mentorship support to Sri Lanka. The objective of this initiative was to strengthen partnerships between local governments, facilitate knowledge sharing, and develop a strategic action plan. The mentoring team provided strategic inputs and recommended effective strategies for project implementation.

Similarly, assisted nominating a resource person for a four-day training program in Bhutan and facilitated an exposure-cum-learning visit to Odisha for FANSA Bhutan team, which included project members and government officials. FANSA India also conducted a study on the effective utilization of the 15th Finance Commission tied grants. Following this, a national virtual consultation was organized to gather feedback. Sector experts from across India and South Asia participated, providing valuable insights and recommendations. The study's findings were presented to Members of Parliament at the state level to ensure their active involvement in addressing critical WASH issues within their respective states.

4.1.4 FANSA Maldives

Mr. Mohammed Rasheed, National Convenor, provided an overview of the key achievements of Rising for Rights project and FANSA's progress. Under the R4R initiative, several notable accomplishments were highlighted, including the establishment of focus islands and advocacy committees among Civil Society Organizations (CSOs). Partnerships were successfully formed with key stakeholders such as the Human Rights Commission of the Maldives (HRCM), Maldives Association of Persons with Disabilities (MAPD), three local councils, CSOs, and the Maldives National Library. Additionally, a study was conducted on WASH policy, financing, and SACOSAN, resulting in significant insights. The establishment of a WASH Partner Knowledge Hub, integration of three WASH advocacy plans, and the development of a Water Safety Plan further underscored the project's impact.

FANSA's progress included participation in various regional and global platforms. FANSA also contributed to the SWA Country Self-Assessment Survey and facilitated a CSO Network Forum. Moreover, it supported the implementation of SWA's Mutual Accountability Mechanism (MAM) in the Maldives, demonstrating its commitment to advancing WASH advocacy and collaboration.

4.1.5 FANSA Nepal

Ms. Srijana Karki, National Coordinator, shared achievements which included review of policies and budgets of project areas, developing actionable recommendations, and publishing key policy briefs to advocate for equitable WASH services. Two Shit Flow Diagram (SFD) reports were prepared to support evidence-based sanitation planning, with Pokhara integrating SFD data into its WASH Plan. Capacity-building initiatives included six sessions for decision-makers on Citywide Inclusive Sanitation (CWIS) and training for 321 sanitation workers, 244 informal settlement members, 50 masons, and 62 LGBTIQA+ individuals.

Advocacy efforts led to targeted programs in Pokhara and Hetauda, including LGBTIQA+ representation in Hetauda's sanitation workforce, Rs. 11.6 crore allocated for LGBTIQA+ initiatives, and municipal funds for informal settlement infrastructure. FANSA Nepal organized national and municipal advocacy events, strengthened marginalized networks, and produced 13 case study videos to amplify community voices. Collaborating with 23 CSOs, the organization advanced inclusive policies and equitable resource allocation in sanitation.

4.1.6 FANSA Pakistan

Ms. Anum Malik Mengal, Advocacy Officer, who joined virtually, outlined achievements of Year II. The achievements included WASH budget allocation i.e. One million in Mardan city; development of CWIS plan in both cities- plan draft stage in Quetta city; empowered women to take leadership roles, advocate for WASH needs, representing their respective communities at national, regional and global platforms; National Conference in Islamabad united stakeholders to address urban WASH issues, with donors pledging grassroots support and endorsing CWIS and community led social audits; review and dissemination of policy, sector investment and SACOSAN VII commitment update to government officials and empowered CSOs and CBOs to monitor sanitation, address gaps, advocate for inclusive improvements under the CWIS framework; Social audit training in Mardan led to plans for a Social Audit Committee, while Quetta participants practiced audits and committed to evaluating local WASH projects.

Additionally, she shared media advocacy initiatives led to a city cleaning campaigns engaging stakeholders on sanitation solutions. A participatory monitoring in Mardan and Quetta trained CSOs and communities for social audits, leading to service provider commitments and enhanced accountability in WASH schemes.

4.1.7 FANSA Sri Lanka

Mr. Indika Rajapaksha, National Coordinator, shared achievement accomplished by FANSA Sri Lanka from Year I and Year II. The achievements encompassed policy, sector financing and SACOSAN VII commitment review; collaboration with local authorities of Kandy and Badulla on training, discussion meetings; orientation on Shit flow diagrams delivered to local authorities; increase resource mobilization and grievances handling; development of a country level advocacy strategy; CWIS training delivered targeting city officials and community leaders/CSOs; community monitoring of sanitation services improved in all 3 areas by establishment of WASH monitoring centers, Social Audit activities; involvement of CSOs in WASH monitoring increased by establishment of CSO networks; voice of the marginalized groups amplified through media visits.

Furthermore, shared FANSA's progress which includes reinitiating JICA funded Waste water management project in Kandy; participating WATSAN Committee meetings organized by the Ministry of Water Supply; participating in ministry level roundtable discussion on WASH organized by Ministry of Water Supply Sri Lanka.

5. Strategic Plan of FANSA [2025-2030]

Mr. Pratibedan Baidya, Consultant presented an outline of the strategic plan, which included objectives, methodology emphasizing stakeholders' engagement, strategic visioning and activities wise timeline. He highlighted the support he would require from FANSA, such as: providing documents relevant for context analysis; identifying stakeholders to be consulted; offering timely inputs on submitted documents and organizing workshops and meetings as needed.

The participants actively engaged in a scenario-planning exercise, where they were asked to address the following questions:

1. What are three major achievements of FANSA during last strategic period?
2. Where do you want to see FANSA in 2030?
3. What could be three major challenges for FANSA in next strategic period?
4. What do you need for achieving your ambition?
5. Do you think any operational or thematic change required for the new strategic period?

At the conclusion of this session, participants were informed that the consultant/FANSA Secretariat would reach out to them for further input during the process of finalizing FANSA's Strategic plan.

6. Strategic Advice for Strengthening FANSA

Ms. Neelima Thota, Gates Foundation, shared following valuable advice for strengthening work of FANSA in coming year:

1. Institutionalization through partnerships: Gates Foundation regional anchor partners are UNICEF and UN-Habitat, they are working closely with ministries of urban development and local governance to initiate initiatives into policies, implementation frameworks and budget allocations. Thus, suggested to strengthen relationship and leverage support from these agencies to ensure our work to sustainably embed in government system.
2. Formalizing Engagement between CSOs and Governments: A structured mechanism for CSO engagement with governments should be developed as a natural course of action. For this collaborate with UNICEF and UN-Habitat to create a platform that not only facilitate FANSA's engagement but is also accessible to other CSOs and CBOs.
3. Gender Equality, Disability, and Social Inclusion (GEDSI) Indicators: GEDSI indicators are being developed in consultation with government in Bangladesh and Nepal. Requested Secretariat to test these indicators across six countries, assess the feasibility of data collection for these indicators and provide feedback on the data collection challenges.
4. Community capacity building and digital solutions: Strengthening community capacity to develop Shit Flow Diagrams (SFD) at community level and aggregate them to reflect at city level. Further, invest/ develop digital learning management for system for these capacity building programs. This will ensure permanence and scalability, enabling new members to build their capacity.
5. Policy Advocacy with Broader perspectives: When working on policy advocacy, ensure the approach is broad and inclusive, addressing the larger horizon of sanitation landscape.

Day two begun with brief recap of Day one, which was given by Mr. Mohammed Rasheed, National Convenor, FANSA Maldives.

7. Reflection from Athena Infonomics on Outcome Monitoring and Preliminary findings sharing from Hetauda, Nepal

Mr. Ram Krishna, Athena Infonomics, presented updates on the R4R measurement framework developed in collaboration with FANSA RS and FANSA national chapters. A key objective of the recent data collection exercise in Hetauda, Nepal, was to pilot the data collection tools and evaluate their effectiveness in addressing the revised results framework. The presentation shared community voices gathered through field interactions, offering critical insights into the R4R project's impact at the ground level.

Community engagement revealed significant challenges, including the lack of toilet facilities for residents on small landholdings and groundwater contamination concerns. Support under R4R included leadership training, capacity building, and the establishment of a 57-member community network advocating for inclusive WASH services. Municipal perspectives underscored progress in achieving ODF status but highlighted gaps such as limited desludging services and persistent challenges for households without formal land ownership. Partnerships with FRIENDS, ENPHO, and LUMANTI contributed to leadership training, policy development, and inclusive employment opportunities, especially for marginalized groups like the LGBTIQ community.

Next steps include refining the data collection tool based on field feedback, rolling out data collection in Bangladesh and Pakistan, and focusing on strengthening accountability mechanisms for inclusive service delivery. Analysis of field data will help assess progress against advocacy, institutional strengthening, and accountability outcomes.

8. Stories from Ground: Reflection from Community Champions

Ms. Shahida Parvin, Vice President, Nari Forum, Gaibandha Municipality, FANSA Bangladesh, shared her experiences of monitoring WASH services in her municipality. Her group actively monitors the status of WASH services, presents findings during municipal meetings, and submits petitions to the Mayor. These efforts are aimed at influencing the municipality to increase the budget for WASH services. Shahida emphasized the importance of community facilitation and campaigns to put pressure on authorities to prioritize WASH. In addition to engaging municipalities, her group collaborates with other networks and CSOs to ensure collective advocacy.

Mr. Mir Behram Lehri, Community Representative, FANSA Pakistan, highlighted his initiatives to address poor sanitation systems in his community. Using social media, WASH Network brought attention to sanitation issues and submitted complaints to the metropolitan office. These efforts prompted government officials to recognize and take action on these concerns. Mir also shared how his participation in discussion meetings and training sessions inspired him to actively engage in community work. Beyond WASH, he and his team advocate for broader community issues, such as road development and electricity. They continue to address challenges like safe drinking water access, waste disposal management, and sanitation improvement. Mir expressed gratitude to the FANSA Pakistan team for their support in raising awareness and fostering community action.

Mr. Raju Pariyar, Representative of Informal Settlement, Pokhara, FANSA Nepal described how the R4R project facilitated the formation of networks, which included representative from youth clubs, women's groups, and ethnicity-based CBOs. These inclusive groups received leadership training, enabling them to raise issues effectively with ward offices and municipalities. As a result, they successfully advocated for municipal budget on WASH. Additionally, the network addressed a critical issue of land certificates for informal settlements, presenting this concern to municipalities and other stakeholders.

Mr. Joshan Yonjan, Community Leader, Hetauda, FANSA Nepal shared the challenges faced by the Simaltar settlement in Hetauda's Ward 11, home to 1,800 households. Despite existing for over 20 years, the settlement still lacks land certificates, posing a significant obstacle for residents. Additionally, the community struggles with inadequate access to safe drinking water and sanitation facilities. Through capacity-building initiatives, community groups have gained leadership skills, identified critical issues, and presented these concerns to the municipality. This network now serves as a platform to address community needs and rights effectively.

9. Session on NWASH MIS in Nepal from DWSSM

Dr. Rajit Ojha, Department of Water Supply and Sewerage Management (DWSSM) shared insights on the evolution and implementation of the NWASH-MIS system in Nepal. He discussed the challenges of implementing N-WASH-MIS system following Nepal's federal restructuring in 2015, with three tiers of government i.e. Federal, Provincial and Local, making local governments responsible for service delivery. He emphasized that centralizing data is not long feasible; instead, data should be decentralized and collected at the local level, validated by the provincial government based on the guideline developed by federal government. He highlighted ongoing efforts to develop a national guideline for managing WASH data.

Dr. Ojha also delved into financial and institutional aspects of WASH, focusing on investment needs, financing options, and the "3T" framework- Taxes, Tariffs and Transfers. He outlined strategies to maximize funding efficiency including the use of dedicated funds, advocacy, and collaboration. Additionally, he stressed the importance of improving data collection processes, enhancing data quality, and fostering coordination among regulatory bodies. Capacity building for both regulators and service providers was highlighted as essential to achieving effective WASH service delivery.

10. Institutionalization of R4R Achievements

Ms. Srinidhi Hariharan, Athena Infonomics, presented findings of a study on institutional frameworks for formalizing community leadership and participation in achieving universal access to safe sanitation. The study employed qualitative secondary research, focusing on urban and rural sanitation systems in regions like Africa and South Asia, with insights from countries including Brazil, India, Tanzania, and Nepal.

Key recommendations included strengthening legal and policy frameworks to formalize community-based organization (CBO) roles, enhancing financial sustainability through integrated funding mechanisms, and promoting GEDSI (Gender Equality, Disability, and Social Inclusion) outcomes in WASH planning and implementation. Srinidhi emphasized community participation in decision-making and financial management as critical to addressing local needs.

The session highlighted successful case studies from Indonesia, Bazil, Zambia, Tanzania, India, Bangladesh, Nepal and Sri Lanka on strengthening legal and policy framework, improved financial sustainability, enhancing GEDSI, promoting community participation, supporting long-term maintenance, monitoring and evaluation program, strengthening capacity building.

Insights from Mr. Murali Ramisetty

Mr. Murali Ramisetty, FANSA Regional Governance Chair, contributed virtually to potential initiative that can be undertaken by national chapters for forming and sustaining community engagement platforms. He highlighted the potential impact of sustained community engagement processes:

Expected Outcomes of Sustained Community Engagement:

1. Empower communities in towns and cities to influence decision-making processes at the local government level.
2. Enhance the capacity of urban local bodies through strong community platforms.

Framework for Institutionalizing Community Engagement: Mr. Ramisetty outlined a four-pillar approach:

1. Enhance Participatory Governance
2. Strengthen Service Delivery Mechanisms
3. Promote Social Inclusion and Equity
4. Strengthen Accountability and Transparency

He emphasized the importance of aligning community engagement with democratic principles embedded in national constitutions and urban governance legislation. By leveraging provisions within urban governance by-laws, the process gains legitimacy and reflects the aspirations of local communities. He also stressed the value of local knowledge in addressing issues like waste management and water supply systems. These measures aim to translate constitutional values into actionable frameworks for strengthening city governance and achieving sustainable WASH outcomes.

Suggestions/ Inputs from Ms. Neelima Thota

Ms. Neelima Thota provided actionable suggestions for piloting and testing models for community engagement and institutionalizing frameworks. With the key recommendations to following and shared template indicating the action that can be way forward, refer ANNEX 1.

1. Implementation Plan: FANSA India to develop a detailed implementation plan looking at the models presented by Athena and pilot it at the ground level.
2. Indicator Development: Request Athena Infonomics if they could develop indicators for implementing plan, to be developed, to monitor the progress.
3. Fund Management: Models that can be tested at ground, integrate these models into plans.

11. Orientation on Equiserve Tool and Ways of Supporting FANSA National Chapters for Knowledge Management

Mr. Ram Krishna, Athena Infonomics, delivered a session introducing EquiServe, a scenario-planning tool designed to promote evidence-based and coordinated action in sanitation service improvements. The tool allows users to assess service systems, test various interventions, and visualize tradeoffs across equity, safety, and sustainability metrics. Through case studies, Ram Krishna showcased the practical applications of EquiServe. In Kenya (Nanyuki), the tool guided the revision of an infrastructure-heavy investment plan, improving access for low-income households by 83% and enhancing financial sustainability. In Ethiopia (Hawassa), incremental solutions increased safely managed sanitation by 20% within a year. Similarly, in Bangladesh (Lakshmipur), integrated technological, financial, and institutional interventions helped transform the town into a model for inclusive sanitation. The session emphasized the importance of collaborative planning with governments and stakeholders to strengthen regulatory frameworks, enhance service delivery, and scale interventions sustainably. Ram Krishna concluded by advocating for the use of tools like EquiServe to address sanitation inequities and drive systemic improvements.

Ways of Supporting FANSA NCs for Knowledge Management

Mr. Ram Krishna highlighted that in addition to the institutionalization study, there is a provision to support two process documentation efforts as a next step. The institutionalization study report will be shared with all the national chapters for feedback, with the hope that it will also serve as a resource for developing case studies.

Athena Infonomics will engage with FANSA Regional Secretariat (RS) and national chapters to identify priority areas for process documentation. These efforts aim to address relevant concerns and provide targeted support to enhance knowledge management within the network.

12. Key Reflection and Guidance from Roshan Shrestha, BMGF

Mr. Roshan Shrestha, BMGF, began his reflection by commending the unwavering efforts of FANSA Secretariat, National chapters in driving ground-level actions and paving way to institutionalizing their initiatives. He acknowledged the unique strengths of each country chapter and their commendable work. Highlighting a critical aspect, Mr. Shrestha emphasized the importance of ensuring that FANSA's work gains recognition from development partners, funding agencies such as World Bank and the Asian Development Bank (ADB). He encouraged engagement with large organizations such as UN agencies, UNICEF, and UN-Habitat, which can support both global and country-level advocacy efforts. Additionally, encouraged the establishment of cross-learning opportunities among partners at city and country levels, emphasizing the need for shared ownership and sustainability.

Addressing sustainability, he pointed out the importance of planning how FANSA's work will endure beyond the completion of the R4R project. In conclusion, Mr. Shrestha acknowledged the mentorship and contributions of his colleague, Neelima, to the FANSA team. He urged FANSA to prioritize sustaining its impact, empowering communities, and strengthening systems, with a commitment to creating a lasting legacy that ensures no one is left behind.

13. FANSA Secretariat Updates and Briefing

Ms. Samira Shakya, Program Manager, presented FANSA's key achievements and priorities during the Pause-Reflect-Advance Workshop. She highlighted the network's progress in revitalizing its role as a global advocate in the WASH sector, strengthening governance mechanisms, and enhancing institutional models. Achievements included knowledge management efforts such as developing reports, factsheets, and case studies, alongside advocacy for inclusive sanitation and policy dialogues to increase WASH sector investments. Looking ahead, Year III priorities centered on building community leadership, ensuring accountability through participatory methods, and expanding regional engagement through monitoring frameworks and cross-country learning.

Furthermore, **Mr. Gyanil Shakya**, Finance Manager, presented the financial overview, summarizing national chapters' including regional budget utilization of Year II plan and future plans. In line to this, challenges such as deviations in planned expenditures, delays in communication and approvals, exceeding budget ceilings, and human resource turnover were noted as critical issues requiring attention.

14. Year III Key priorities from National Chapters

The national chapters have outlined their key priorities for Year III, focusing on advocacy, capacity building, and strengthening partnerships for inclusive sanitation and WASH services. Below are the highlighted priorities:

FANSA Bangladesh- strengthening national-level advocacy; engaging Local Government Institutions in CWIS Action plans; activating networks for WASH advocacy;

FANSA Bhutan- advocate for increased resource allocation to attain SMSS; foster network of community champions; build capacity on SMSS monitoring and report generation.

FANSA India-develop standard community led participatory monitoring module; orientation on the module; mentorship support to national chapters;

FANSA Maldives- expanding partnerships and networks for advocacy; enhancing accountability through social audits; strengthening household plumbing regulations.

FANSA Nepal- review institutional structures to formalize community engagement processes; develop a standard M&E toolkit with regional team support and train CSOs; build the advocacy and strategic communication capacity of CSOs

FANSA Pakistan- strengthening CSO and community accountability in sanitation services; engaging policymakers through evidence-based advocacy; institutionalizing CWIS in municipal planning

FANSA Sri Lanka- preparing Shit Flow Diagrams for three cities; build WASH community champions; advocacy at government level for practice-based policy changes; institutionalization of R4R initiatives.

15. Session on WASH System Strengthening from Ministry of Water Supply (MoWS), Nepal

Mr. Prabhat Shrestha, Ministry of Water Supply (MoWS), provided an insightful overview of Nepal's WASH landscape. Drawing from the Systems Strengthening Toolkit (WaterAid, 2022) and the 2024 WASH Joint Sector Review (JSR), the presentation highlighted the current status of water and sanitation services, emphasizing gaps in infrastructure, policies, and service delivery. The National WASH Sector Development Plan and regulatory mechanisms were identified as crucial for advancing universal WASH coverage. Sector financing challenges were also discussed, with pre-COVID investment levels at 3% of GDP and post-COVID requirements rising to 4.84%, pointing to a significant need for increased financial resources. Capacity building efforts at the individual, institutional, and systemic levels were noted as key priorities, alongside the integration of the NWASH-MIS tool for effective monitoring and decision-making.

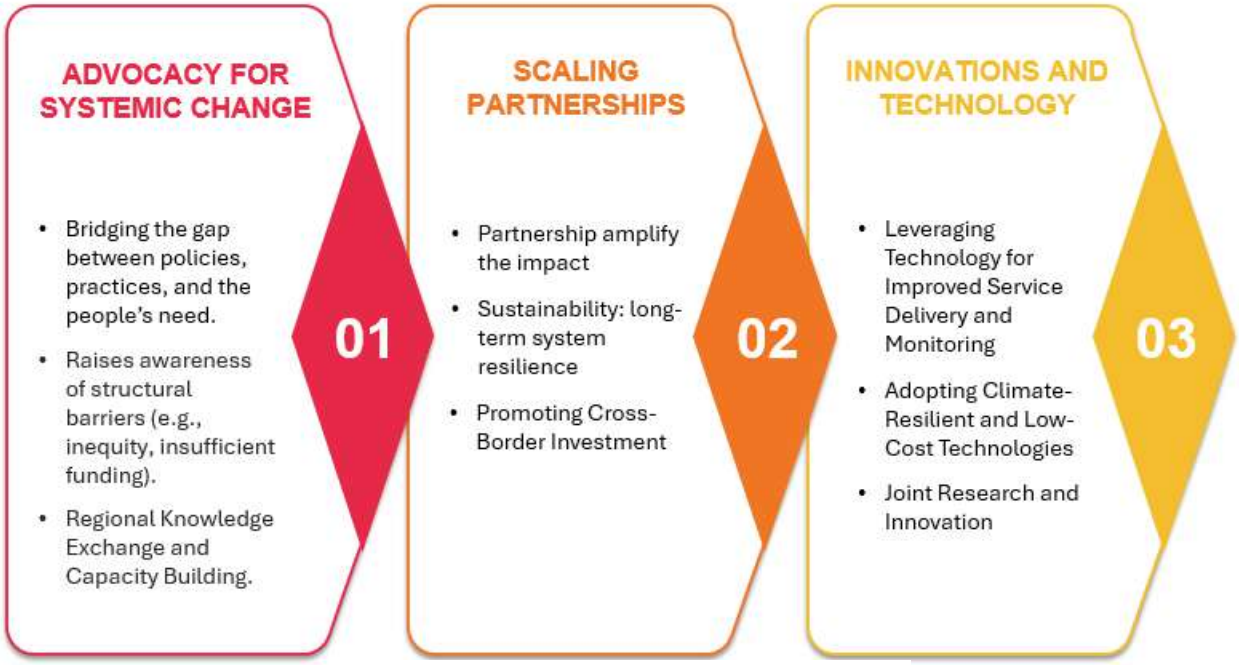

Fig 1: FANSA opportunities for Collaboration

Furthermore, he outlined three major domains where FANSA can collaborate in this journey, as illustrated in Figure 1. These opportunities provided a framework for enhancing advocacy, fostering partnerships, and supporting the development of sustainable WASH systems.

16. Session on City Wide Inclusive Sanitation Alliance Nepal [CWISAN]

Ms. Sudha Shrestha, CWISAN, UN-Habitat, provided an overview of the City-Wide Inclusive Sanitation Alliance Nepal (CWISAN). CWISAN is a coalition of diverse members united by a collective vision and mission, coordinated by UN-Habitat as the Secretariat. The alliance focuses on three primary themes: policy influence and monitoring, advocacy, and capacity building with practical implementation. She highlighted Nepal's current sanitation scenario which included open defecation reduced to 4.5%; On-site sanitation, such as pit toilets and septic tanks, accounts for 89%; sewer connected sanitation systems constitute 9.8%, safe disposal rate of 68% was noted.

Additionally, Ms. Shrestha presented FANSA's role as a member organization of CWISAN and highlighted five critical components for collaboration, depicted in Figure 2.

Policy influence / support	Capacity Building and System Strengthening	WASH Data system	CWISAN	Nexus between Sanitation and Climate Change
• Cross-border advocacy efforts, influencing regional sanitation / WASH policies like transboundary inclusive sanitation services frameworks for most vulnerable • Promoting sanitation Service Governance Reforms • Leading Regional Sanitation Campaign	• Advocacy and Policy Influence focused on strengthening the advocacy skills of local organizations • Collaboration with Universities and Research Institutions that facilitate research-based capacity building • Advocate for institutionalizing the sanitation services to all as public services	• Standardized Data Collection Methods reflecting LNOB • Data Sharing Platforms • Sanitation policies in the region, identify gaps, and advocate for data-driven policy improvements for reaching the unreached • Voices and experiences of marginalized groups are represented	• Policy Dialogue to advocate inclusive sanitation policies and services at regional and national levels • Public Awareness and Engagement about the importance of inclusive sanitation services and engaging communities in the decision-making process • Voices of the communities	• Advocating at regional level particularly for policy and resilient WASH infrastructure for sustained services focusing on social spaces. • Community-Based Climate Adaptation for Sanitation with focus on most vulnerable • Climate finance for sanitation

Figure 2: Five Critical Components for FANSA Collaboration

17. Session on Pro-poor Regulation: Amplifying Civil Society Voice for Safe and Inclusive Sanitation Services

Mr. Sanjay Adhikari, Development Management Professional and **Mr. Suman Sharma**, Advisor of development partners, delivered on pro-poor regulation: Amplifying Civil Society Voice for Safe and Inclusive Sanitation Services. They briefly shared the context of Nepal, touching upon Water Supply and Sanitation Act and Regulation. Regulation being in progress and to be approval by government. The Act and Regulation assign regulatory functions across the three entities i.e. Tariff; Licensing and Inspection.

They layout five collaboration strategies between CSOs and water and sanitation regulator, sanitation service provider to ensure safe and inclusive sanitation services, refer Table 1.

Joint Community Needs Assessments	**Why**: To ensure a clear understanding of the unique challenges faced by the poor and underprivileged communities
	How: Conduct participatory needs assessments focusing on the deprivation of/inadequate safe sanitation services through mapping to generate evidence-based information with prior- understanding with the regulator/service provider; Document and use the findings to align regulatory interventions with community-specific sanitation needs
Co-Design of Inclusive Pro-poor Business Plans	**Why**: To develop policies and plans that are responsive to the needs of poor and vulnerable groups
	How: Regulator/service provider can establish low-income consumer support unit in their organogram, while civil society network can advocate this unit integrates specific needs of communities in business plans including in the licensing agreements between the regulator and service providers; Work together to include pro-poor tariff/service charges including incentives for tax rebates for the service providers considering performance on inclusivity
Capacity Building for Licensed Service Provides	**Why**: To empower service providers and local watch groups to jointly monitor effectiveness of safe and inclusive sanitation services
	How: Combine regulator's technical and operational training modules with civil society's community mobilization expertise to better inform service providers, municipalities, and local NGOs
Shared Monitoring and Learning Mechanisms	**Why**: To ensure transparency and accountability, and adaptive management of inclusive sanitation services
	How: Embed joint monitoring framework, combining regulatory compliance tools with civil society network's participatory monitoring methods; Track and document compliance to the occupation health and safety requirements for front line sanitation workers; Share findings to refine approaches in real time
Advocacy for Pro-Poor Sanitation Investments	**Why**: To secure political and financial support for scalable solutions benefiting the poor and vulnerable
	How: Collaborate and/or advocate for increased investments by presenting combined evidence of regulatory effectiveness and community impact stories; Use joint campaigns, including use of responsible media, for development and nurturing of sanitation parliamentary champions at different leaders; Joined-up and persistent advocacy for National Sanitation Mission

Table 1: Collaboration Strategies

18. Recognition Award Ceremony

The PRA Workshop concluded with a celebration of the remarkable contributions made by FANSA teams and partners toward advancing inclusivity and excellence in WASH. The Recognition Award Ceremony provided an opportunity to honor milestones achieved by national chapters and celebrate their impact on communities across the region.

FANSA Nepal, Bangladesh, Pakistan, and Sri Lanka were recognized for their exceptional work in amplifying the voices of marginalized women, sanitation workers, communities, and the LGBTIQA+ groups. FANSA Bhutan was recognized for its relentless efforts in building relationships with government entities. FANSA Maldives was acknowledged for exemplary financial management during Year II. FANSA India was celebrated for its leadership in extending FANSA's vision beyond borders. By amplifying FANSA's presence on the global stage, fostering regional connections, and advocating for inclusive WASH solutions, India has showcased the collective strengths of the network internationally.

19. Remarks

a. Key Remarks from Ms. Neelima Thota

Ms. Neelima Thota extended her best wishes to FANSA, commending the network's dedication to improving the lives of marginalized communities. She acknowledged the incredible efforts of FANSA's national chapters and encouraged them to continue their impactful work in advocating for inclusive WASH services.

b. Key Remarks from Mr. Vivek Pandey

Mr. Vivek Pandey expressed his appreciation for FANSA's commitment to placing communities at the center of its initiatives. He emphasized the importance of enhancing FANSA's visibility, ensuring that its work reached a wider audience, including development partners. He urged FANSA to actively showcase its impactful contributions to the sector, reinforcing the value of its efforts on both national and global platforms.

c. **Concluding Remarks from Mr. Syed Shah Nasir Khisro**

Mr. Shah Nasir began by extending his gratitude to the FANSA Secretariat for organizing the event at the Lumanti premises. He acknowledged and appreciated the presence and valuable insights shared by Neelima ji, Vivek from Gates Foundation, Athena Infonomics, government officials, and other external delegates. Furthermore, he expressed deep appreciation for the active participation of FANSA's national chapters, recognizing their engagement as a key driver of the workshop's success.

20. Key Takeaways

The three days workshop surfaced following key takeaways:

- Strengthening Community Voices and Institutionalization: The workshop emphasized the importance of institutionalizing community-led initiatives, particularly through the integration of community-based organizations (CBOs) into local governance structures. This includes formalizing roles for marginalized groups marginalized groups in decision making processes and ensuring their voices are amplified in WASH advocacy at local, national, and regional levels.
- Outcome Monitoring and Evidence-Based Advocacy: The pilot outcome monitoring, deployed in Hetauda, Nepal, highlighted the need for robust data collection and analysis.
- Collaboration and Partnerships for Sustainable WASH system: The workshop reinforced the need for strong collaboration between CSOs, government bodies, and international partners to strengthen WASH systems. Key areas of collaboration include policy advocacy, capacity building, integration of CWIS indicators in national public data systems, to enhance service delivery and accountability.
- Developing FANSA Regional Strategy that integrates climate resilience with WASH advocacy efforts, focusing on the needs of marginalized communities and excluded groups while achieving SDG 6 goal.

21. Achievements

The three-day workshop, marked by active and intense participation from national chapters, insights from esteemed resource persons, and facilitation by the Regional Secretariat, successfully achieved its objectives, resulting in key accomplishments:

1. Progress Review: National chapters had the opportunity to pause, reflect, and celebrate the significant progress made during Year II, acknowledging their collective efforts and achievements.
2. Engagement with Government Officials and External Experts: Esteemed speakers shared their expertise, offering valuable insights and highlighting potential avenues for collaboration between FANSA and other stakeholders.
3. Understanding the Outcome Monitoring Framework: Participants gained a clear understanding of the Outcome Monitoring Framework, its modality, and its role in the upcoming monitoring, evaluation, and implementation processes.
4. Strengthened Networks and Linkages: The workshop facilitated meaningful connections, promoting collaboration and knowledge exchange both within FANSA member countries and with external experts.
5. Recognition Award Celebration: A dedicated session celebrated the outstanding efforts of national chapters, honoring their contributions to improving the lives of communities and inspiring continued commitment to change.

22. Next Step

As next step, FANSA Secretariat will be engaging with national chapters, Athena Infonomics and FANSA India to achieve following mentioned action points in coming days:

S.N.	Action Points	Responsibility	Support
1.	Conduct Outcome monitoring in Nepal [Pokhara], Bangladesh and Pakistan	FANSA Regional Secretariat, and Athena Infonomics	National chapters
2.	Submit Institutionalization Study Report	Athena Infonomics	FANSA Secretariat
3.	Develop Implementation Plans for national chapters for institutionalization	FANSA India	Athena Infonomics and FANSA Secretariat
4.	Process Documentation/Best practices documenting Guideline	FANSA India	Athena Infonomics

ANNEX 1: Template

	Lead	Support
Institutionalization of community engagement process integrated into local governance		
Community led monitoring (establishing accountability) – anchored in local governance		
Mechanism		
Demonstration		
Capacity enhancement – Agency, Access, Authority		
CSOs		
Communities – advocacy, planning, skills for implementation (livelihoods), M&E, data collection (M&E, planning, knowledge management)		
Government stakeholders		
Knowledge Management – Anchoring in Government, Regional & Global platforms		
Templates		
Process		
One strategic signature initiative		
Sustainability		
Donor Relations		

ANNEX 2: Agenda of the Workshop

Day - 1: PAUSE: Looking Back for Reflection

From	To	Activities	Duration	Outcomes	Facilitators	Remarks
9:00	9:30	REGISRTRATION	30 min	Attendance is well documented	AT	
9:30	10:30	Welcome Brief on 3 days' agenda and related logistics & admin	10 mins	All the participants are familiar with each other and the surroundings; along with logistics	SS	
		Welcome Remarks	10 mins	All participants are formally welcomed by FANSA Nepal Convenor	BS (FANSA NP-Convener)	Welcome
		Objective of the meeting (Pause/Looking back - Review/Reflect - Advance/Planning) AND Briefing of the Agenda	20 mins	Participants will be clear on the objective and expectations from them by the organizer (FANSA RS team) and are abreast about the three days' workshop	KR	Highlight objective of the three-day workshop - run through the schedule
		Key reflections and strategic directions of FANSA for Y4 (concluding year) in relation to R4R	20 mins	Participants will understand where FNASA is strategically heading	LM, Regional Convener	
10:30	11:00	TEA BREAK	30 mins			
11:00	12:00	FANSA country Presentations: ONLY KEY ACHIEVEMENTS in 3 aspects Y-1 and Y2 ALIGNING WITH RF:(a) FANSA In general; (b) R4R in particular; and (c) Financial updates	45 mins +15 mins Q&A	First Session: 3 countries-Bangaldesh, Nepal and Paksitan with their key achievements, ongoing activities, deviations (any changes) made; challenges; opportunities; financial status and way forward	KDR	Presentation on achievements/progress in Year 1&2 with a focus on Y2
12:00	13:00	LUNCH BREAK	60 mins			
13:00	13:25	FANSA country Presentations: ONLY KEY ACHIEVEMENTS in 3 aspects Y-1 and Y2 ALIGNING WITH RF:(a) FANSA In general; (b) Mentorship and Back supporting in particular; (c) Financial updates; (d) Role to support institutionalization of CBOs and R4R	15 mins +10 mins Q&A	Second Session: India with their key achievements, ongoing activities, deviations (any changes) made; challenges; opportunities; financial status and way forward	KDR	Presentation on achievements/progress in Year 1&2 with a focus on Y2
13:25	15:00	FANSA country Presentations (in an alphabetical order): Jointly by two countries in a PAIR on ONLY KEY ACHIEVEMENTS in 3 aspects Y-1 and Y2 ALIGNING WITH RF: (a) FANSA In general; (b) R4R in particular; and (c) Financial updates	45 mins +15 mins Q&A	Third Session: 3 countris -Maldives, Sri Lanka & Bhutan with their key achievements, ongoing activities, deviations (any changes) made; challenges; opportunities; financial status and way forward	KDR	Presentation on achievements/progress in Year 1&2 with a focus on Y2
		FANSA - RS Updates and Briefing -Where are we achievieng RF -Financial Utilization; reflection on seven countries [budget against expenditure-overall]	20 mins+ 10 mins Q&A	FANSA RS shares key achievements of Year - 2 with briefing from Finance of FANSA-RS (20 Mins)	Samira and Gyanil	RS team will provide a snapshot reflection on where we are in terms of R4R's commitments
15:00	15:30	TEA BREAK	30 mins			
15:30	16:15	Presentation on the inception on formulating the Regional Strategy of FANSA followed by the Intensive discussions among the participants	30 mins (30 mins Q&A discussions)	Consultant will present the inception regarding FANSA's strategy formulation - methodology, process, key scopes and seeking timeline for interacting with the national chapters (aligning with the ToR): what will be captured by the strategy along with the phased-out strategy of R4R to form a guide for countries to uptake for their continuity and prepared their own strategy in their own country context.	Consultant + KR	
16:15	16:30	Wrap up with the highlights of the next day and closure of day	15 mins	Summarizing the day		FANSA Bhutan and Maldives

Day - 2: REFLECT: Interacting with External to Reflect, Learn and Act

From	To	Activities	Duration	Outcomes	Facilitators	Remarks
9:30	9:45	Welcome, Recap of the Day I	15 mins			
9:45	10:45	Key Reflections from Athena on Outcome Monitoring - Sharing of R4R's Result Framework and Monitoring Framework; Reflection of piloting in FANSA Nepal - status of the achievements of the Outcomes of R4R	45 mins (15 mins Q&A discussions)	Critical review and reflections of the achievements (Output to Outcome) with recommendations for further improvement and continuity with sustenance through institutional linkages. Briefing on the Outcome monitoring initiatives - particularly on monitoring framework, monitoring indicators, and methodology/ process to achieve while conducting outcome & output monitoring	Athena Team/RS	
10:45	11:10	TEA BREAK	25 mins			
11:10	12:00	Key learnings; opportunities; way forward & suggestions; Reflection of communities from (a) R4R interventions - BD, NP, PK (b) International events - SL, BD	50 mins incl. Q&A session	Participants will have the excerpts of key messages from R4R interventions and international events	PM	
12:00	12:15	Journey of FANSA: FANSA RSC's voice looking ahead for further collaboration	15 mins	Video documentary dissemination	NM	
12:15	13:00	Special Session with presentation from MoWS and DWSSM - Strengthening indicators for public data system for sanitation and its integration with national public data system; vision and learnings to pave a way for system strengthening in the sector; Role of FANSA to play in SA for promoting the promoting the public data system with the voices of the communities through CSOs for WASH advocacy advocacy at national and regional level	30 mins (15 mins Q&A discussions)	Will invite Govt officials from MOWS and DWSM	KDR Rajit Ojha (MIS Section Chief,DWSSM)	
13:00	14:00	LUNCH BREAK	45 mins			
14:00	15:00	Institutionalization of R4R Achievements: Establishing the Institutional Structure for institutionalizing the CBOs and R4R achievements with the linkages with the local governments in FANSA NCs where R4R is being implemented in the FANSA NCs	45 mins (15 mins Q&A discussions)	Plan of FANSA India' and AI to support & mentor the FANSA NCs on institutionalization of the structure for sustaining the efforts of FNASA NCs through R4R and beyond A way forward for FANSA NCs to take forward in their respective countries to institutionalize the CBOs with the local governments	FANSA India/Athena	FANSA India land Athena will jointly lead this session with Inputs from Neelima
15:00	16:00	An orientation Equiserve tool for sanitation planning adopting CWIS framework and principles	45 mins (15 mins Q&A)	Adopting this tool for the promotion of CWIS	Athena team	
16:00	16:30	TEA BREAK	30 mins			
16:30	17:30	Ways of Supporting FANSA NCs for Knowledge Management: documenting the key learnings, process, cases; guidance and mentorship to the NCs; profiling our works in the regional and global platforms	30 mins (15 mins Q&A discussions)	Support NCs for ensuring knowledge management through appropriate documentations and knowledge products to be shared at national, regional and global platforms	AI (Inputs from Neelima expected)	FANSA India, Athena will jointly lead this session with Inputs from
17:30	17:45	Reflections of the day with the highlights of the next day and closure of day	15 mins	Way forward and deadlines	National Convenor-FANSA Bangladesh and India	

Day - 3: ADVANCE: Looking Ahead for Advance: Change with Better Planning

From	To	Activities	Duraiton	Outcomes	Facilitators	Remarks
9:00	10:30	Key Reflection and Guidance from Roshan Shreshta, BMGF	90 mins	Reflection of R4R project	KDR	Virtual
10:30	11:15	Refinement of the Plans (by respective FANSA NCs) Preparation for finalizing the plan to share in the plenary jointly in a pair of 2 countries (as paired in Day-1)	45 mins	Plans of the countries finalized for year - 3 with a key focus and expectations from them will be understood by the participants		Presentation on key focus for 10 mins with further reflection on RF indicators refering to the learnings from Day-1 and Day-2
11:15	11:30	TEA BREAK	15 mins			
11:30	12:30	FANSA country Presentations will be made by the countries on THE KEY PLANS OF Y3 in 3 aspects Y-1 and Y2 ALIGNING WITH RF AND REFLECTING THE LEARNINGS FROM PILOTING MONITORING IN FANSA NEPAL: (a) FANSA In general (b) R4R in particular (c) Financial updates	45 mins +15 mins Q&A	Countries will share their Y-3 Plans (Bangaldesh, Nepal & Pakistan); key take away messages from Day - 1, Day - 2 referring to the RF and MF of R4R reflecting key deviations (any changes) made; key way forward and focus, challenges; opportunities with financial allocations for the Year-3	KDR	Presentation on refined Y3 Plans; 15 mins for Q&A discussions
12:30	13:30	FANSA country Presentations will be made by the countries on THE KEY PLANS OF Y3 in 3 aspects Y-1 and Y2 ALIGNING WITH RF AND REFLECTING THE LEARNINGS FROM PILOTING MONITORING IN FANSA NEPAL: (a) FANSA In general (b) R4R in particular (c) Financial updates	45 mins +15 mins Q&A	Countries will share their Y-3 Plans (Maldives, Sri Lanka & Bhutan); key take away messages from Day - 1, Day - 2 referring to the RF and MF of R4R reflecting key deviations (any changes) made; key way forward and focus, challenges; opportunities with financial allocations for the Year-3	KDR	Presentation on refined Y3 Plans; 15 mins for Q&A discussions
13:30	14:15	LUNCH BREAK	45 mins			
14:15	14:40	FANSA country Presentations will be made by the countries on THE KEY PLANS OF Y3 in 3 aspects Y-1 and Y2 ALIGNING WITH RF AND REFLECTING THE LEARNINGS FROM PILOTING MONITORING IN FANSA NEPAL: (a) FANSA In general; (b) Mentorship and Back supporting in particular; (c) Financial updates; (d) Role to support institutionalization of CBOs and R4R achievements in countries	15 mins +10 mins Q&A	FANSA India will share their Y-3 Plans with their key focus considering the key take away messages from Day - 1 and Day - 2 referring to the RF and MF of R4R reflecting key deviations (any changes) made; mentorship and institutionalization support; key way forward and focus, challenges; opportunities with financial allocations for the Year-3	KDR	Presentation on refined Y3 Plans; 10 mins for Q&A discussions
14:40	15:25	Special Session with presentation from MoWS and DWSSM - Strengthening indicators for public data system for sanitation and its integration with national	30 mins (15 mins Q&A discussions)	Will invite Govt officials from MOWS and DWSM	Prabhat Shrestha (SEIU Section Chief, MoWS)	

		public data system; vision and learnings to pave a way for system strengthening in the sector; Role of FANSA to play in SA for promoting the promoting the public data system with the voices of the communities through CSOs for WASH advocacy at national and regional level				
15:25	15:55	FANSA - RS Updates and Briefing	20 mins+ 10 mins Q&A	FANSA RS will share its Y-3 Plans; key take away messages from Day - 1, Day - 2 referring to the RF and MF of R4R reflecting key focus, and challenges along with financial allocations for the Year-3	Samira and Gyanil	RS team will at the end provide a snapshot reflection on its Plans for Y3.
15:55	16:25	TEA BREAK	30 mins			
16:25	16:40	Recognition Award Ceremony	15 mins			
16:55	17:10	Vote of Thanks and closure of the meeting	15 mins	Formally closure of the meeting	SNS, Regional Co-Convener	

ANNEX 3: Pause Reflect Advance Workshop Participants

S.N.	Name	Gender	Designation/Organization	Email address
BANGLADESH				
1.	Xavier Sku	Male	Project Coordinator, FANSA Bangladesh	xavier@sks-bd.org
2.	Joseph Halder	Male	National Convenor, FANSA Bangladesh	joseph@sks-bd.org
3.	Shafiqul Islam	Male	Advocacy Officer, FANSA Bangladesh	shafiqul@sks-bd.org
BHUTAN				
4.	Passang Tshering	Male	National Convenor, FANSA Bhutan	passu@passudiary.com
5.	Tshedrup Dorji	Male	Project Coordinator, FANSA Bhutan	dtshedrup@gmail.com
6.	Ugyen Tenjur	Male	Finance Officer, FANSA Bhutan	fo.bhutantoilet@gmail.com ugyent2018@gmail.com
INDIA				
7.	Uday Shankar Singh	Male	National Convenor, FANSA India	udayshankar@vykonline.org
8.	Spandana Naikoti	Female	Project Coordinator, FANSA India	spandananaikoti@gmail.com
9.	Avanthika Patha	Female	Finance Officer, FANSA India	avanthika@mari-india.org
MALDIVES				
10.	Mohamed Rasheed	Male	National Convenor, FANSA Maldives	consult@rasheedbari.com
11.	Soodha	Female	Project Coordinator, FANSA Maldives	soodha1853@gmail.com
NEPAL				
12.	Bhawana Sharma	Female	National Convenor, FANSA Nepal	bhawana.sharma@enpho.org
13.	Srijana Karki	Female	National Coordinator, FANSA Nepal	srijana.karki@enpho.org
14.	Keshab Shrestha	Male	Program Manager, ENPHO	keshab.shrestha@enpho.org
15.	Pramila Amatya	Male	Finance Officer, FANSA Nepal	pramila.joshi@enpho.org
16.	Rajendra Aryal	Male	FEDWASUN	rajendra.fedwasun@gmail.com
17.	Uddhav Bhattrai	Male	Lumanti Support Group for Shelter	urbhattarai@gmail.com
18.	Raju Pariyar	Male	Community Leader	
19.	Joshan Yonjan	Male	Community Leader	
20.	Rajit Ojha	Male	DWSSM, Nepal	itsmerajeet@gmail.com
21.	Prabhat Shrestha	Male	MoWS, Nepal	mows.seiu@gmail.com
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ANNEX 4: Photo Gallery

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